

David Harrison
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David, let me emphasize that I am directing the Board to do this work because I sincerely believe that the system is essentially strong and effective. My experience, however, tells me that a periodic fresh look at the way we do business can reveal opportunities for growth, improvement, and rededication to our core missions and values. While I appreciate that the many stakeholders might be nervous about this assignment, I know that the Board will listen well, balance interests, and apply rigorous analysis to its work. I am confident that this project will continue the Board's strong record.

On a personal note, I very much appreciate the role you undertook last summer in leading the WorkFirst Reexamination Workgroup and am happy that you're ready to put your skills to work on this assignment. Ellen's leadership has helped Washington State workforce development system achieve national leadership; I believe this next chapter will only strengthen that position.

Sincerely,



Christine O. Gregoire
Governor